Framework for Student Success
(Extended Version)

A guide to the requirements and expectations for GEAR UP Iowa schools
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Introduction
The guide provides an overview of GEAR UP Iowa including essential components and requirements for partner schools. This document is designed to provide common language across all GEAR UP Iowa schools, articulate the GEAR UP Iowa framework, explain why the framework is important for improving student results, guidelines for implementation, and answers to Frequently Asked Questions (FAQs).

What is the GEAR UP Iowa Framework for Student Success?
The GEAR UP Iowa framework is a process by which schools use data to identify academic, social, emotional, and behavioral development supports each and every GEAR UP student needs in order to be successful in school, post-secondary education, and careers. The process provides students with evidence-based services matched to their needs and it monitors student progress to improve GEAR UP Iowa outcomes. The process also provides schools with the opportunity to evaluate the overall college and career efforts and determine which elements are performing adequately and which require further development.

GEAR UP Objectives
The goal of GEAR UP is to significantly increase the number of low-income students who are prepared to enter and succeed in postsecondary education. In order to accomplish this goal, GEAR UP Iowa focuses on the following program objectives:

1. Increase academic performance and preparation for post-secondary education.
2. Increase the rate of high school graduation and enrollment in post-secondary education.
3. Increase GEAR UP Iowa students’ and their families’ knowledge of post-secondary education options, preparation, and financing.

In addition to the primary objectives of GEAR UP, there are seventeen performance measures by which the success of the GEAR UP Iowa program is determined. See appendix A for a complete list of performance measures.

The Role of the CARTeam and School Planning Team
College Access and Readiness Team (CARTeam)
The College Access and Readiness Team (CARTeam) will meet at least twice per year to discuss the progress of GEAR UP Iowa and review aggregate level data related to college and career readiness. The CARTeam will also assist in developing local partnerships and building capacity related to college and career readiness.

Recommended Members of CARTeam: GEAR UP Iowa Facilitator, representative from School Planning team, district superintendent or appointed administrator, building principal or appointed building personnel, admissions representative from local college/university, academic support representative from local college/university, AEA representative, parent of a GEAR UP student, college access
professionals (TRIO, ICAN), local business and nonprofit leaders, workforce professionals (Voc Rehab, WIOA)

School Planning Team

Led by the GEAR UP Iowa Facilitator, the School Planning Team will meet every other month to review student level data to determine the appropriate level of service(s) for each student or group of students. The team will also review the number of students on track to meet district or building college and career readiness benchmarks and GEAR UP Iowa performance measures. In addition to reviewing data, the School Planning Team will oversee the implementation and documentation of GEAR UP services and maintain communication with other school staff. A member of the School Planning Team will also serve on the CARTeam to communicate building level efforts to district and community leaders.

Recommended Members of School Planning Team: GEAR UP Iowa Facilitator, school counselor, teacher from each content area, building principal or appointed building administrator (optional)

Data-Driven Decision Making

GEAR UP Iowa uses a multi-tiered, data based model in order to better align with state standards and district initiatives related to MTSS and RtI. The purpose of GEAR UP Iowa is not to be a stand-alone program in school districts, but rather an initiative that is integrated into the existing school framework.

Data-driven decision making is a process by which CARTeams and School Planning Teams work together to: a) define a problem related to each GEAR UP component; b) discuss potential causes; c) determine a course of action; d) implement the action; and e) evaluate the outcome. The process of data-based decision making within a tiered system is depicted below. The School Planning Team will analyze student level data to determine the appropriate level of services for each GEAR UP Iowa student.
Essential Components

The GEAR UP Iowa framework provides a method for ensuring all cohort students receive information and preparation related to college and career readiness. There are six components of the framework and they are designed to increase and support school district initiatives around building a college going culture. Each component must be in place to ensure success for students, schools, and the GEAR UP Iowa program.

- Academic Support
- Advising
- College and Career Exposure
- College Application and Enrollment
- Family Knowledge and Engagement
- Non-cognitive Skills (optional)

The six components are built into a multi-tiered system in which schools will use data to determine the appropriate services for each student or group of students. The components are structured to recognize the existing efforts already in place in GEAR UP schools. Yet, they also provide opportunities for schools to assess their needs related to college and career readiness and develop new services based on those needs. The expectations for each component are outlined in the following pages.

1. **Academic Support**

   Academic Support refers to a wide variety of instructional methods, educational services, or schools resources provided to students to help them be successful in their learning process. It is a practice that encompasses a broad array of educational strategies including tutoring sessions, supplemental courses, summer learning experiences, before/after school programs, teacher advisors, mentors, as well as alternative ways of grouping, advising, and instructing students.

   Goal: Students build a rigorous academic foundation and develop academic behaviors essential to preparing for post-secondary pathways

   Relevant GEAR UP Iowa Performance Measures:

   1. % of GUI students will pass Algebra I by the end of 9th grade
   2. The percentage of GUI students who perform at or above benchmark on ACT Aspire or and the ACT will increase 2% each year of the program until reaching xx% by the end of 12th grade (Iowa Assessment scores can be substituted for ACT Aspire)
   3. The percentage of GUI students who are prepared to place into college-level math without remediation will increase XX% each year until reaching xx% by the end of 12th grade
   4. The percentage of GUI students who are prepared to place into college-level English without remediation will increase XX% each year until reaching xx% by the end of 12th grade
General Best Practices for Academic Support:

1. Classroom based strategies where teachers continually monitor student performance and learning needs and make adjustments to improve student learning.
2. Schools create academic support opportunities during the school day, such as learning labs, to increase instructional time for academically struggling students.
3. Before and after school programs within the building that provide students tutoring or mentoring to help students prepare for class or acquire study skills.
4. Technology assisted strategies including digital and online learning applications to help students grasp difficult concepts.

### Academic Support Tier 1 Services (2-3 required)
- School based intervention team to identify students in need of additional support (*a member of this team also needs to serve on the GEAR UP Iowa School Planning Team*)
- Differentiated instruction (*progress updates given by teachers on School Planning Team*)
- Notify parents/families when a student is at-risk of not passing
- Before or after school assistance in the form of tutoring or mentoring
- Communication with students about available academic support resources

### Academic Support Tier 2 Services (1-2 recommended)
- Supplemental instruction in basic skills such as reading, math, and science
- Academic enrichment for students to explore content areas outside of the classroom
- Academic Clubs (e.g. literacy club, robotics club, earth club)
- Study skills development
- Research-based instructional intervention programs for students needing additional support
- Instructional technologies
- Action planning between student, parent and teacher for improving low grades (C- and below)
- Weekly small group tutoring sessions
- Weekly group mentoring
- Homework assistance “centers”

### Academic Support Tier 3 Services (1-2 recommended)
- Language instruction for students needing additional support
- Intensive training programs for teachers to improve reading or math instruction and professional development in best practices
- Summer reading club (online or in person)
- Computer instruction
- Dropout prevention
- Summer enhancement program to prevent information loss
- Weekly individual tutoring sessions (online or in person)
- Weekly individual mentoring session (online or in person)

Suggested Data Documenting Need for Academic Support (TBD by CARTeams and School Planning Team):

- Current (if available) or prior year Iowa Assessments
- Up-to-date list of students behind in credits
• Quarterly list of students not on track to graduate
• Current list of D/F grades if possible, otherwise midterm grade report
• Annual student interest in enrichment activities or interest clubs if available
• Teacher or counselor referral

2. Advising
Advising is vital to student success. Therefore, GEAR UP Iowa wants students to receive individual advisement from counselors, advisors, and/or teachers in order to feel supported in academic planning. GEAR UP Iowa students need to be challenged to take rigorous coursework and they need regular and ongoing communication with counselors and advisors to ensure they are aware of academic opportunities and expectations.
Goal: Provide students with the information they need in order to graduate high school, enroll in post-second education, and explore career opportunities

GEAR UP Iowa Performance Measures:

1. xx% of GUE students who take two years of math beyond Algebra I by the end of 12th grade
2. The percentage of GUE students who are on track to graduate will increase 2% each year until reaching xx% at the end of 12th grade

General Best Practices for Advising (adapted from College Board National Office for School Counselor Advocacy, Eight Components of College and Career Readiness Counseling):

1. Set high expectations and provide support for students to choose college, technical career training, certification program, or military options after high school.
2. Academic planning for post-secondary education and advising students into rigorous academic coursework to prepare them for college courses
3. Advise students to participate in enrichment and extracurricular opportunities
4. Provide opportunities for college and career assessments, college and career exploration and selection, college affordability planning, and learning about college and career admission processes.
5. Provide supports for students to transition from high school graduation to college enrollment

<table>
<thead>
<tr>
<th>Advising Tier 1 Services (2-3 required)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Students develop a high school academic plan</td>
</tr>
<tr>
<td>Career inventory (interests, skills, values) with group interpretation</td>
</tr>
<tr>
<td>Students advised to take credits that ensure graduation and minimum requirements</td>
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<tr>
<td>Students advised to take at least the minimum requirements to gain admission to “optimal fit” college</td>
</tr>
<tr>
<td>Students receive general information about AP, honors, and dual enrollment options</td>
</tr>
<tr>
<td>Inform families of graduation and college entrance requirements</td>
</tr>
<tr>
<td>Meaningful/intentional selection of elective courses</td>
</tr>
<tr>
<td>Advising to update academic plan at least once per year</td>
</tr>
<tr>
<td>Advising to update career plan at least once per year</td>
</tr>
<tr>
<td>Advising to take a rigorous academic curriculum</td>
</tr>
</tbody>
</table>
Successfully complete at least ___ credits per year (TBD by school)

Advising Tier 2 Services (1-2 recommended)
- Students with similar career interests are advised on job shadowing and internship opportunities
- High school course selection based on career interest and education/training goals
- Advising and exploration related to college “fit”
- Extracurricular involvement and service learning opportunities for college entrance and resume support
- Career exploration in advisory course
- Small groups around common career goals
- Students receive specific information about AP, honors, and dual enrollment options including course offerings and post-secondary alignment
- Schedule changes with school counselor

Advising Tier 3 Services (1-2 recommended)
- Credit recovery opportunities
- AP and dual enrollment course selection
- Education for families to assist student academic and emotionally
- Honors course selection
- Near-peer college advising or mentoring
- Individual or small group career counseling
- Intensive training programs for teachers or counselors to improve college and career advising and professional development in best practices

Suggested Data Documenting Need for Advising (TBD by CARTeams and School Planning Team):
- Number of academic plans created
- Number of academic plans reviewed
- Number of career plans created
- Number of career plans reviewed
- Up-to-date list of students behind in credits
- Quarterly list of students not on track to graduate
- Career inventory results
- Number of advising sessions completed
- Number of mentoring sessions completed
- Number of job shadows or internships completed
- Number of informational interviews completed
- Annual student interest in enrichment activities or interest clubs if available

3. College and Career Exposure
Creating a school-wide college-going culture, allowing students to explore college and career options, and providing awareness of postsecondary requirements are essential components of the GEAR UP Iowa program. Early and regular exposure to these topics will increase student aspirations, enhance motivation to perform well academically, and improve a student’s college fit-match.
Goal: Students build awareness and aspirations about post-secondary options including college and careers

GEAR UP Iowa Performance Measures:
1. The percentage of GUI students who have in person or electronic contact with a current college student to learn about college will increase 4% each year of the grant until reaching 75% by the end of the 12th grade year

2. The percentage of GUI students who understand their optimal college fit will increase by 3% each year until reaching 79% by the end of 12th grade

General Best Practices for College and Career Exposure:

1. Expose students to postsecondary options through campus visits at a variety of colleges and universities (small, large, 2-year, 4-year, public, private, etc.), including interaction with current college students
2. Provide college affordability/financial aid information to students and families early and often
3. Implement small group or one-on-one advising to include college and career interest assessments and goal-setting
4. Provide students with opportunities to explore careers through job shadowing, mentoring, touring career academics, and business site-visits

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<thead>
<tr>
<th>College and Career Exposure Tier 1 Services (2-3 required in addition to 3-Step Process &amp; GEAR UP Week)</th>
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</thead>
<tbody>
<tr>
<td>College affordability/financial aid events for students and families (Iowa College Aid, College Savings Iowa, ICAN, college/university admissions of financial aid staff, etc)</td>
</tr>
<tr>
<td>National GEAR UP Week (see Appendix C for supplemental information)</td>
</tr>
<tr>
<td>College Awareness Day/Week involving students, families, and/or community</td>
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<tr>
<td>Distribute college planning and financial aid information to all students and families</td>
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<tr>
<td>Attend or host a college fair (Golden Circle, several options through Iowa Association for College Admission Counseling)</td>
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<tr>
<td>Attend or host a career fair</td>
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<tr>
<td>Invite professionals into classrooms or large group events to speak about careers and education paths</td>
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<tr>
<td>Large group college visits</td>
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<tr>
<td>Visit local career academies</td>
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<tr>
<td>Distribute information or offer workshops about dual enrollment</td>
</tr>
<tr>
<td>Complete career cluster, college interest, and college major inventories</td>
</tr>
<tr>
<td>Designate a space as a College &amp; Career Corner to hang college pennants, scholarship info, event flyers, ACT/SAT info and other resources</td>
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<tr>
<td>Create a college planning newsletter or section on the school website</td>
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</table>

<table>
<thead>
<tr>
<th>College and Career Exposure Tier 2 Services (1-2 recommended)</th>
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<tbody>
<tr>
<td>Small group college visits</td>
</tr>
<tr>
<td>Group mentoring with college students, faculty or alumni (breakfast, lunch &amp; learns, subject specific classes, afterschool)</td>
</tr>
<tr>
<td>Group mentoring with professionals about specific careers (breakfast, lunch &amp; learns, subject specific classes, afterschool)</td>
</tr>
<tr>
<td>College planning workshops (Intro to college, college search process, ACT/SAT test prep, application process, academic resume writing, college life)</td>
</tr>
<tr>
<td>Financial aid and scholarship search workshops</td>
</tr>
<tr>
<td>Career planning workshops (career exploration, job skills, salaries and budgets)</td>
</tr>
<tr>
<td>Optimal college fit workshop</td>
</tr>
</tbody>
</table>
Start a student College & Career Club
Attend a camp or event on a college campus focusing on college or career exploration
Group job shadowing
Informational interviews with college personnel or career professionals
Business site visits
Mock interviews
Speed mentoring with career professionals
Teachers incorporate college and career examples in lessons (eg. Students write an essay about choosing a college or career)

<table>
<thead>
<tr>
<th>College and Career Exposure Tier 3 Services (1-2 recommended)</th>
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</thead>
<tbody>
<tr>
<td>College and career planning for specific populations (ELL, low income, first generation, undocumented students, etc)</td>
</tr>
<tr>
<td>Individual mentoring with college student</td>
</tr>
<tr>
<td>Individual mentoring with career professional</td>
</tr>
<tr>
<td>GEAR UP Iowa Summer Student Summit</td>
</tr>
<tr>
<td>Summer programming at the school specific to college and career exploration</td>
</tr>
<tr>
<td>Intensive training programs for teachers or counselors to improve college and career advising and professional development in best practices</td>
</tr>
<tr>
<td>Individual job shadowing</td>
</tr>
</tbody>
</table>

Suggested Data Documenting Need for College & Career Exploration (TBD by CARTeams and School Planning Team):

- Number of mentoring groups
- Number of job shadows
- College visits based on career interests
- Number of career plans reviewed
- Career inventory results
- Number of college visits
- Number of attendees at college planning workshops and post workshop feedback

4. College Application and Enrollment

College Application and Enrollment refers to the knowledge and skills that enable students to successfully transition into post-secondary education. Students and families will know the options they have to help fund their education, how to determine college fit, financial aid requirements, including how to complete a FAFSA, admission criteria and application processes. Students and families will have the knowledge they need to make informed decisions after graduation from high school.

Goal: Students acquire the knowledge necessary to successfully transition into post-secondary education

GEAR UP Iowa Performance Measures:

1. xx% of GUI students will complete the ACT by the end of 11th grade
2. 85% of GUI students will graduate from high school
3. 69% of GUI students will enroll in a post-secondary institution after graduating from high school
4. xx% of GUI students will be enrolled in a post-secondary institution and on track to graduate from college
5. The percentage of GUI students who apply to an optimal fit college will increase 2% each year until reaching xx% of by the end of 12th grade
6. 64% of GUI students will complete the FAFSA by March of their 12th grade year

General Best Practices for Application and Enrollment:

1. Connect students to colleges where they can succeed by educating them on college fit.
2. Help students understand their financial aid eligibility so they know college can be affordable.
3. Provide hands-on FAFSA assistance to students and families.
4. Provide summer enrichment programs and college visits.
5. Educate students on application fee waivers so they are not deterred from applying to colleges.
6. Engage families in the application and enrollment process.
7. Provide print resources for all families but offer workshops or info sessions to give opportunities for questions and information sharing.

<table>
<thead>
<tr>
<th>Application and Enrollment Tier 1 Services (2-3 required in addition to 3-Step Process)</th>
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<tbody>
<tr>
<td>Iowa College Aid 3-Step Process: College Application Campaign, FAFSA Completion Initiative, College Decision Day (see Appendix B for supplemental information)</td>
</tr>
<tr>
<td>College application workshops (essay writing, completing the Common Application, etc)</td>
</tr>
<tr>
<td>College selection workshops (college search, types of colleges, transferring credits, etc)</td>
</tr>
<tr>
<td>Information for students and families about choosing a major based on career goals</td>
</tr>
<tr>
<td>Financial aid information and or/workshops for students and families (basics of financial aid, loans vs grants/scholarships, understanding an award letter, financial aid beyond first year, etc)</td>
</tr>
<tr>
<td>Financial Aid Family nights</td>
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<tr>
<td>FAFSA assistance for students and families</td>
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<tr>
<td>Text message or other visual reminders about application deadlines</td>
</tr>
<tr>
<td>Test taking workshops (AP, ACT/SAT, general test taking/study skills)</td>
</tr>
<tr>
<td>School celebration to highlight number of college applications</td>
</tr>
</tbody>
</table>

Application and Enrollment Tier 2 Services (1-2 recommended)

Text message reminders about scholarships for underrepresented students
Family guide to college
Tax preparation assistance for families
Summer orientation programs between senior year and first year of college
Mentoring and/or assistance from college students with applications and essays
Create application task list and timeline

Application and Enrollment Tier 3 Services (1-2 recommended)

Individualized college coaching with a college student mentor
Office hours with GEAR UP Iowa Facilitator or GEAR UP advisor in school if available
Summer bridge program between senior year and first year of college
Intensive training programs for teachers or counselors to improve college advising and professional development in best practices
Workshops related to self-advocacy (asking questions and having meaningful conversations with college advisors, communicating with faculty, fitting in on campus, making college your home, etc)
Suggested Data Documenting Need for Application and Enrollment (TBD by CARTeams and School Planning Team):

- Number of completed college applications
- Career inventory results to determine need for and types of workshops to be offered
- Number of college visits
- Number of attendees at related workshops and post workshop feedback
- Percentage of students that complete the FAFSA
- Percentage of students that complete college applications
- Percentage of students that took ACT/SAT assessments and their average scores
- Existing or new data related to student “optimal college fit”

5. Family Knowledge and Engagement

Family support is an integral part of student success; therefore it is important to link family engagement to student learning. Family knowledge and engagement should be purposely designed as a core component of educational goals such as school readiness, academic achievement, graduation rates, college readiness, career exploration and more.

Goal: Students develop a comprehensive support system that contributes to their academic success

GEAR UP Iowa Performance Measures:

1. The percentage of parents/guardians of GUI students who actively engage in activities to help their student’s academic preparation for college will increase 4% each year of the grant until reaching 100% at the end of the 12th grade
2. The percentage of parents/guardians of GUI students who understand their options for paying for post-secondary education will increase by 3% year until reaching 72% by the end of the 12th grade

General Best Practices for Family Knowledge and Engagement:

1. Support families and their basic needs: address specific challenges to engagement; ask families the “what, how, when and where” of their engagement.
2. Communicate effectively and build trusting relationships: Use a variety of communication practices; be explicit and personal about opportunities for engagement; focus on building respectful and trusting relationships between home and school; ask families to evaluate the program and assess family engagement practices.
3. Build linkages across families and organizations: Focus on building networks and learning communities; connect families to one another; connect families with additional services and community programs.
4. Build upon families’ existing knowledge, skills, strengths and forms of engagement. Use a variety of engagement practices & activities.
5. Activities are interactive: families have the opportunity to test out and apply new skills.
6. Meet families where they are. Hold meetings before another activity such as music concert, parent teacher conferences.
7. Create a school committee to organize family events and invite parents to be part of the committee. It is necessary to include parents from different racial and economic backgrounds in the committee.

### Family Knowledge and Engagement Tier 1 Services (2-3 required in addition to Family Newsletter)

<table>
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<tr>
<th>Service</th>
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<tbody>
<tr>
<td>Quarterly family newsletter developed and distributed by Iowa College Aid (English and Spanish)</td>
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<tr>
<td>Family orientation night to provide general information about GEAR UP and items relevant to the current grade level</td>
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<tr>
<td>Beginning of the year orientation night for parents to follow student schedule, meet teachers, learn about extracurricular opportunities and ways to help students at home</td>
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<tr>
<td>Financial literacy nights</td>
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<tr>
<td>Family science nights</td>
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<tr>
<td>Family cultural events held at the school</td>
</tr>
<tr>
<td>College nights/college visits for families</td>
</tr>
<tr>
<td>Career nights</td>
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<tr>
<td>Summer program/volunteer exploration night for families to learn about available opportunities</td>
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<tr>
<td>Award or recognition event</td>
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<tr>
<td>Conduct a needs analysis or survey to determine family needs and expectations related to support their student(s)</td>
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### Family Knowledge and Engagement Tier 2 Services (1-2 recommended)

<table>
<thead>
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<th>Service</th>
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<tbody>
<tr>
<td>Parent workshops (see Appendix D for supplemental information)</td>
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<tr>
<td>Adult Education to connect parents with educational opportunities (ESL, GED classes)</td>
</tr>
<tr>
<td>Computer classes</td>
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<tr>
<td>Parents as educators</td>
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<td>Parent University with community partners</td>
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### Family Knowledge and Engagement Tier 3 Services (1-2 recommended)

<table>
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<tr>
<th>Service</th>
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<tbody>
<tr>
<td>Positive home visits (see Appendix E for supplemental information)</td>
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<tr>
<td>Individual parent &amp; counselor or GEAR UP coach meetings</td>
</tr>
<tr>
<td>Parent advocacy group</td>
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<tr>
<td>Parent advisory committee</td>
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<tr>
<td>Training programs for school staff to improve family knowledge and engagement and professional development in best practices</td>
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Suggested Data Documenting Need for Family Knowledge and Engagement (TBD by CARTeams and School Planning Team):

- Results from GEAR UP parent survey to be completed in grades 8, 10, and 12
- Attendance at parent teacher conferences
- Attendance at family events and post event feedback
- Results from internal family needs analysis or survey
6. **Noncognitive Skill Development (optional)**

GEAR UP Iowa schools have the option to participate in a noncognitive skill development program by implementing a curriculum designed specifically for GEAR UP Iowa students. Noncognitive skills encompass attitudes, behaviors, and habits that substantially impact an individual’s success in academic and career environments. Building strong noncognitive skills such as resiliency, hope, growth mindset, self-efficacy, self-management, and academic tenacity will fortify students for the challenges of high school, college and beyond. Students should be afforded opportunities to build noncognitive skills inside and outside the classroom.

**Goal:** Students develop the noncognitive skills that are critical to their academic, career, and personal success.

**GEAR UP Iowa Performance Measures:**

1. The percentage of GUI students in each school who have completed a GEAR UP Success Plan will increase 5% per year until reaching 50% by the end of 12th grade.
2. The percentage of GUI students who have participated in a noncognitive skills lesson or small group activity will increase 5% each year until reaching 75% by the end of 12th grade.

**General Best Practices for Noncognitive Skill Development:**

1. Utilize norm-referenced assessments as well as diagnostic/self-reflection activities to determine noncognitive skill deficits at student, class, and whole grade levels.
2. Implement the GEAR UP Iowa Noncognitive Curriculum into student advisory.
3. Select specific lessons from the GEAR UP Iowa Noncognitive Curriculum and integrate into existing content classes.
4. Build small groups around specific noncognitive skills.
5. Create individualized student success plans to support students in building the noncognitive skills critical for their own success.

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<tr>
<th>Noncognitive Tier 1 Services</th>
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<tbody>
<tr>
<td>GEAR UP Iowa noncognitive guidance curriculum in advisory</td>
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<tr>
<td>GEAR UP Iowa noncognitive lessons integrated into core courses</td>
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<tr>
<td>Students complete a GEAR UP Iowa Success Plan</td>
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<th>Noncognitive Tier 2 Services</th>
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<tbody>
<tr>
<td>Small groups to build noncognitive skills (groups around specific skills such as educational commitment and time management)</td>
</tr>
<tr>
<td>Small groups or workshops based on GEAR UP Iowa Success Plans</td>
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<td>Completion of ACT Engage</td>
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<tr>
<th>Noncognitive Tier 3 Services</th>
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<tbody>
<tr>
<td>Individual meetings with school counselor to discuss noncognitive skill development</td>
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<tr>
<td>Mentoring related to noncognitive skill development</td>
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<tr>
<td>Individual meetings with advisor or GEAR UP coach to discuss noncognitive skill development</td>
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</table>
Suggested Data Documenting Need for Noncognitive Skill Development (TBD by CARTeams and School Planning Team):

- ACT Engage
- Results from pre/post assessment in GEAR UP Iowa noncognitive curriculum
- Data and/or ideas from students’ GEAR UP Iowa Success Plans

**Guidelines for Implementation**

A GEAR UP Iowa Facilitator is assigned to each school district and their role is to assist in developing an Implementation Plan that meets the needs of both GEAR UP Iowa and the district/school. The Framework serves as a “menu of services” that have proven to be effective in college and career readiness efforts. Facilitators will guide schools through the process of selecting services and determining how those services will be implemented and measured.

Five of the six components must be implemented in order to successfully pursue the goals of the GEAR UP Iowa program. The noncognitive component is optional and may be implemented at any point throughout the grant period. The Framework for Student Success outlines the minimum implementation requirements for schools. It is recommended to select the services and programs that best align with existing standards such as the Iowa Core, MTSS, Title Programs and Competency Based Education among others. This allows for cross-sector collaboration and alignment of building/district goals and GEAR UP Iowa.

**Frequently Asked Questions**

1. How do schools determine which services to include on the Implementation Plan?

   Using the data elements provided in each section, schools should be able to determine the level services of needed. It may help to look at aggregate level data for tier 1 services and student level data for tiers 2 and 3. Keep in mind that services do not have to be provided for every student in the cohort. It is best to offer services for small groups of students based on their needs.

2. How often are Implementation Plans submitted?

   CARTeams and School Planning Teams will work with the assigned GEAR UP Iowa Facilitator to develop and submit an Implementation Plan every year. Plans are usually due in late spring for the upcoming academic year.

3. Can plans be changed once they have been approved?

   Yes. The School Planning Team can make amendments to the Implementation Plan and/or budget anytime throughout the year.
4. What if one service falls under more than one component?

Efforts were made to avoid overlap but there may be occasions where one service falls into more than one component. For example, similar services may be found in College and Career Exposure as well as Application and Enrollment. The Facilitator will help determine where the service applies best and schools will be asked to select a different service for the other component.

5. How do the CARTeams and School Planning Teams determine what data to use?

A list of data reports is provided for every component but schools are allowed to select the reports based on availability through the district/school and the needs of the school. GEAR UP Iowa will provide periodic data reports throughout the year as well.

6. Is professional development allowed?

Yes. Professional development is built into tier 3 in most of the components. However, there must be a direct correlation between professional development and GEAR UP goals and objectives. Expenses for professional development must be reduced to a minimal amount and it must show a direct impact on the cohort. All out-of-state travel must be prior approved by the Program Office at the U.S. Department of Education and GEAR UP Iowa.

7. Are supplies and equipment allowed?

Supplies are allowed as long as they align with a GEAR UP Iowa service and costs are kept to a minimal amount. Keep in mind that all supplies, including technology items, must move with the GEAR UP cohort. Equipment is considered a large scale purchase of one item costing $5,000 or more and such purchases are unallowable with GEAR UP funds. For more information on purchasing procedures, refer to the Procurement Guidelines shown on the GEAR UP Iowa website.

8. What type of reporting requirements are there related to outcomes?

Schools are required to track services in the SCRIBE data tracking system provided by GEAR UP Iowa. SCRIBE will be used to generate reports for School Planning and CARTeam meetings as well as inform the annual performance report required by the U.S. Department of Education.

9. Is it okay to just offer tier 1 services?

GEAR UP Iowa acknowledges that Tier 1 is the only required tier and many schools are already providing those services. The goal of the components is for students to receive a minimum level of services and opportunities. Most GEAR UP students need more than tier 1 services which is why it is highly recommended for schools to utilize GEAR UP funds to the utmost benefit of the student. The more support and opportunities a GEAR UP student receives, the more likely they are to be successful beyond high school.
**Appendix A: GEAR UP Iowa Objectives and Performance Measures**

<table>
<thead>
<tr>
<th>Objective 1: Increase the academic performance and preparation for post-secondary education of GUI students.</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Performance Measure</strong></td>
</tr>
<tr>
<td>PM 1: XX% of GUI students will pass Pre-Algebra (8th grade math) by the end of 8th grade (GPRA #1)</td>
</tr>
<tr>
<td>PM 2: XX% of GUI students will pass Algebra I by the end of 9th grade (GPRA #2)</td>
</tr>
<tr>
<td>PM 3: xx% of GUI students who take two years of math beyond Algebra I by the end of 12th grade (GPRA #3)</td>
</tr>
<tr>
<td>PM 4a: The percentage of GUI students who perform at or above benchmark on Iowa Assessments for reading will increase 2% each year of the program until reaching 79% by the end of 11th grade</td>
</tr>
<tr>
<td>PM 4b: The percentage of GUI students who perform at or above benchmark on Iowa Assessments for math will increase 2% each year of the program until reaching 82% by the end of the 11th grade</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Objective 2: Increase the rate of high school graduation and enrollment in post-secondary education for GUI students.</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Performance Measure</strong></td>
</tr>
<tr>
<td>PM 5: The percentage of GUI students who are on track to graduate will increase 2% each year until reaching xx% at the end of 12th grade (GPRA #9)</td>
</tr>
<tr>
<td>PM 6: XX% of GUI students will complete the ACT by the end of 11th grade (GPRA #10)</td>
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<tr>
<td>PM 7: 85% of GUI students will graduate from high school (GPRA #4)</td>
</tr>
<tr>
<td>PM 8: 69% of GUI students will enroll in a post-secondary institution after graduating from high school (GPRA #5)</td>
</tr>
<tr>
<td>PM 9: The percentage of GUI students who are prepared to place into college-level math without remediation will increase xx% each year until reaching xx% by the end of 12th grade (GPRA #6)</td>
</tr>
<tr>
<td>PM 10: The percentage of GUI students who are prepared to place into college-level English without remediation will increase xx% each year until reaching xx% by the end of 12th grade (GPRA #6)</td>
</tr>
<tr>
<td>PM 11: XX% of GUI students enrolled in a post-secondary institution who are on track to graduate from college (GPRA #7)</td>
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</tbody>
</table>

<table>
<thead>
<tr>
<th>Objective 3: Increase GUI students’ and their families’ knowledge of post-secondary education options, preparation, and financing.</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Performance Measure</strong></td>
</tr>
<tr>
<td>PM 12: The percentage of GUI students who have in person or electronic contact with a current college student to learn about college will increase by 4% each year of the grant until reaching 75% by the end of the 12th grade year</td>
</tr>
<tr>
<td>PM 13: The percentage of GUI students who apply to an optimal fit college will increase 2% each year until reaching xx% of by the end of 12th grade (Priority #2)</td>
</tr>
<tr>
<td>PM 14: 64% of GUI students will complete the FAFSA by March of their 12th grade year (GPRA #8)</td>
</tr>
<tr>
<td>PM 15: The percentage of parents/guardians of GUI students who actively engage in activities to help their student’s academic preparation for college will increase 4% each year of the grant until reaching 100% at the end of the 12th grade (GPRA #11)</td>
</tr>
<tr>
<td>PM 16: The percentage of GUI students who understand their optimal college fit will increase 3% each year until reaching 79% at the end of 12th grade (Priority #2)</td>
</tr>
<tr>
<td>PM 17: The percentage of parents/guardians of GUI students who understand their options for paying for post-secondary education will increase 3% each year until reaching 72% by the end of the 12th grade</td>
</tr>
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</table>
Appendix B: GEAR UP Iowa’s Commitment to the Three-Step Process

GEAR UP 1.0 (2008-2014) schools reported that College Application Campaign with seniors was among the most effective activities for engaging students in the college going process. Therefore, GEAR UP Iowa 2.0 (2014-2021) will implement the Three-Step Process across all seven years of the grant to develop a college-going culture in all partner districts.

**College Application Campaign:** GEAR UP Iowa students will be exposed to early college experiences through campus visits and mentoring beginning in 7th grade. Additionally, students and families will receive lessons on “college fit” in order for both audiences to gain familiarity with different types of colleges settings. During the cohort’s senior year of high school, they will receive assistance in applying to at least three colleges during College Application events.

**FAFSA Completion Initiative:** Using a broad array of partners GEAR UP Iowa will provide FAFSA workshop opportunities for students and families in an effort to increase the number of FAFSA applications submitted. Additionally, GEAR UP schools will have access to data regarding students who complete the FAFSA. This will allow schools to provide direct follow up with students who have not yet completed an application.

**College Decision Day:** GEAR UP Iowa and partner school districts will celebrate students and their college choice through College Decision Day events. Events may include formal ceremonies for students to announce their college selection, press releases in GEAR UP Iowa communities, social media announcements, and various other celebratory events.

**Timeline and Goals for Implementing the 3-Step Process in GUI Schools**

**Year 1 (7th grade):** Facilitators connect with high school counselors to share information about the 3-Step Process and encourage 7th graders to get involved if possible.
- **Ideas for GEAR UP student involvement:** participate in college fact trivia, school staff wear college apparel, schools host financial savings workshops for families, teachers share their college story
- **Participation Goal:** 20% of GEAR UP Iowa high schools signed up (5 out of 23 high schools)

**Year 2 (8th grade):** Facilitators spread message to high schools about the 3-Step Process and encourage 8th graders to get involved if possible.
- **Ideas for GEAR UP student involvement:** Wear college apparel during College Application Campaign, hold a pep rally for seniors on College Decision Day or around FAFSA Completion Initiative events, have 8th graders write motivation letters to seniors on College Decision Day
- **Participation Goal:** 30% of GEAR UP Iowa high schools signed up (7 schools)

**Year 3 (9th grade):** Facilitators will work with high schools to sign up for 3-Step Process and organize at least one event. Encourage 9th graders to get involved.
- **Ideas for GEAR UP student involvement:** pair GEAR UP students with seniors to shadow them during College Decision Day or through online college searches, teachers wear college gear and talk about experiences with GU students, show a documentary such as the *First Generation* film, Roadtrip Nation/College Board’s *Why Not Us?*, or *Underwater Dreams*
- **Participation Goal:** 50% (12 high schools)
Year 4 (10th grade): Facilitators will work with high schools to sign up for 3-Step Process and organize more than one event. Encourage 10th graders to get involved.

Ideals for GEAR UP student involvement: hold a mini version of College Decision Day where GEAR UP students make a list of their top 5 colleges, develop a contest they can do on social media

Participation Goal: 80% (18 high schools)

Year 5 (11th grade): Facilitators will work with high schools to sign up for 3-Step Process and organize at least one event for each step of the process. Recommend 11th graders to get involved.

Ideals for GEAR UP student involvement: GEAR UP students plan one of the events, write an aspirational letter to middle school students. Involve families by inviting them to events or assisting as volunteers. Have students place a marker on a state or national map of their college choice

Participation Goal: 100% (23 high schools)

Year 6 (12th grade): Facilitators will work with high schools to sign up for 3-Step Process and organize at least one event for each step of the process. Require 12th graders to participate. Facilitators work with schools to establish a 3-Step Process guide to ensure sustainability after GU cohort leaves district.

Ideals for GEAR UP student involvement: juniors plan an event for GEAR UP seniors, hold a parent panel where last year’s senior parents give advice to current parents, similar panel for students, contest between districts through Iowa College Aid/GEAR UP Iowa (# of events, # of student applications, FAFSA’s, etc.), invite volunteers from college admissions or college access programs to assist with FAFSA Completion and have students and families schedule appointments, for College Decision Day, create a set-up similar to an athletic signing day and take pictures with students, admissions staff, and parents, with their college choice

Participation Goal: 100% (23 high schools)

Year 7 (FY post-secondary): Facilitators will support high schools in continuing the 3-Step Process. Serve as a resource as schools implement the events outlined in year 6.

Participation Goal: 80% (18 high schools- drop off anticipated since cohort will no longer be in high school)
Appendix C: GEAR UP Week Toolkit

GEAR UP Week is celebrated nationally each year in September and there are many ways schools can get involved.

**Balloon Release** - Have students write their dreams on a piece of paper and place inside a helium balloon. Set them loose at a balloon releasing ceremony and let their dreams reach the sky!

**College Panels** - Have recent high school alums participate in a panel about their current college experience or invite college admissions or other college staff to speak on a panel.

**College Spirit Day** - Have faculty, staff and students wear college gear and/or colors. Have students write anything college related on the sidewalks using chalk. Have college representatives available during lunch to talk to students.

**College Trivia** - Give out college trivia sheets during lunch or advisory. Students with the most correct answers will receive a prize.

**Door Wars** - Have students and teachers decorate their homeroom or advisory classroom door with the college of their choice.

**Family Night** - Host a family event during GEAR UP week to get more information out about GEAR UP Iowa.

**GEAR UP Dreams Wall** - Cover a wall of a classroom or hallway with paper and place a large GEAR UP Iowa logo in the center with “Our GEAR UP Dreams” underneath. Ask students to write their academic, professional, and personal goals on the wall. Send a picture of your students next to the sign to your U.S. Senators, U.S. Representatives and State Legislators.

**I Went to College Signs** - Have teachers, counselors and other school staff complete “I Went to College” signs and hang next to their doors.

**Letter Writing Party** - Have students write college/university admissions offices requesting information.

**Lunch & Learn** - Invite colleges or local business leaders to have lunch with students and speak about their college or experience in college.

**School Announcements** - Include fun facts about college in the daily announcements or display on the school televisions.

**Social Media** – Post comments and/or pictures on social media sites and use #NationalGEARUPWeek #MyGEARUPStory #IAmGEARUP and #GEARUPWorks
Appendix D: Parent/Family Workshops

Workshops and information nights are a great way to involve families and engage them in the academic experience for their student. Below is a list of workshop topics that may be beneficial to GEAR UP Iowa families.

- An overview of national and school district education requirements
- Effective communication strategies for parents, students and teachers
- The central role parents play in student achievement, homework help and tutoring
- Understanding the importance of volunteerism & extracurricular activities
- Navigating the financial aid waters
- How to get money for college
- Helping students prepare for college and career
- College 101: What is college like and why is it important?
- College 102: Types of colleges and finding the right “fit”
- Busting the myths of college
- FAFSA for families
- What if your student isn’t ready or doesn’t want to go to college?

There are many ways in which workshops can be offered but it is best to provide a variety of formats including in-person and online. It may be helpful to offer childcare, food, and translators as needed.
Appendix E: Positive Home Visits

Research consistently indicates the importance of family engagement in student learning. Home visits have the potential to build strong positive relationship among parents and schools and therefore positively impact student behavior and academic success.

Positive Home Visits focused on college & career readiness will be conducted with families that need additional services/support to prepare their children to enter postsecondary education (e.g. first generation college students, immigrant families).

GEAR UP Iowa will provide a toolkit and training for home visits based on the Parent Teacher Home Visit Project model. Home visits will be conducted twice a year: summer/beginning of fall and spring and they will be led by counselors/teachers or GEAR UP coaches if available.

Visit #1

The primary goal of the first visit is to get to know the family and students, learn about their hopes and dreams for their child, and learn what each family expects from the school. Families and school representatives will work together to set educational goals for the student.

Visit #2

The goal of the second visit will be to discuss student’s progress, celebrate success and discuss ways to address concerns, discuss student’s interests and plans for postsecondary education, discuss the importance of postsecondary education, and briefly discuss financial aid.